

**ACQUISITIONS, DIVESTITURES
AND FINANCINGS**

HALLETT
& PERRIN

Attorneys and Counselors

October 2025

INTRODUCTION

William W. Meier, III has successfully completed a wide spectrum of mergers and acquisitions and financings for his clients, involving more than \$3.5 billion in the aggregate. Mr. Meier has represented clients in transactions involving numerous investment banks and lenders, including Goldman, Sachs & Co., Merrill Lynch Capital Markets, Morgan Stanley, Lazard Freres & Co., JPMorgan Chase Bank, N.A., Citicorp, N.A., Comerica Bank, Bank of America Texas, N.A., Wells Fargo Bank (Texas), N.A., Sanwa Business Corp., Banque Paribas, Saudi International Bank, Texas Commerce Bank, Truist Bank, Bank One, Texas, N.A., NationsBank of Texas, N.A., The First Boston Corporation, Daiwa Securities America Inc., MHT Securities, L.P., NBD Bank, N.A., Banque AIG, Siemens Financial Services, Inc., William Blair & Company, L.L.C., Source Capital LLC, NextGen Capital, LLC and Cain Brothers, a division of Keybank Capital Markets.

Set forth on the following pages is a brief description of certain transactions in which Mr. Meier has participated.

October 2025

ACQUISITIONS, DIVESTITURES AND FINANCINGS

<i>REPRESENTED</i>	<i>TYPE OF TRANSACTION/ FINANCING</i>	<i>TRANSACTION OR FINANCING AMOUNT (IN MILLIONS)</i>	<i>CLOSING DATE</i>	<i>FINANCIAL PARTIES/ATTORNEYS</i>
PURCHASER	Asset Acquisition	\$105.00	September 2025	Husch Blackwell, LLP (attorneys)
SELLER	Asset Acquisition	\$18.0	September 2025	Alston & Bird, LLP (attorneys)
PURCHASER	Purchase of Membership Interests	\$225.0	January 2025	Cain Brothers, a division of Keybank Capital Markets; Bass, Berry & Sims PLC (attorneys)
BORROWER	Credit Facility	\$192.5	January 2025	Truist Bank; Haynes and Boone, LLP (attorneys)
JOINT VENTURE PARTNER	Organization and documentation of business joint venture	\$30.0	July 2024	Haynes and Boone, LLP (attorneys)
PURCHASER	Asset Acquisition	\$4.5	March 2024	Dorsey & Whitney LLP
SELLER	Sales of Membership Interests	\$4.5	October 2023	King & Spalding LLP (attorneys)
PURCHASER	Purchase of Membership Interests	\$1.2	July 2023	Harrison LLP (attorneys)
SELLER	Asset Disposition (medical practice)	\$.8	July 2023	McGuireWoods LLP (attorneys)
SELLER	Asset Disposition (medical practice)	\$.25	June 2023	Gray Reed & McGraw LLP (attorneys)
SELLER	Asset Disposition (medical practice)	\$7.3	May 2023	McGuireWoods LLP (attorneys)
PURCHASER	Asset Acquisition (medical practice)	\$2.0	February 2023	N/A
SELLER	Asset Disposition	\$15.75	January 2023	Skadden, Arps, Slate, Meagher & Flom LLP (attorneys)
SELLER	Sales of Membership Interests	\$3.9	November 2022	Bradley Arant Boult Cummings LLP (attorneys)
SELLERS	Asset Disposition (medical practice)	\$25.0	June 2022	McGuireWoods LLP (attorneys)
PURCHASER	Stock Purchase	\$38.0	April 2022	Shackelford, Bowen, McKinley & Norton, LLP (attorneys)
PURCHASER	Stock Purchase	\$46.8	December 2021	AEC Advisors LLC Morse, Barnes-Brown & Pendleton, PC (attorneys)
PURCHASER	Asset Acquisition	\$23.6	November 2021	Crain Caton & James, P.C. (attorneys)
SELLERS	Asset Disposition	\$75.3	September 2021	NextGen Capital, LLC McGuireWoods LLP (attorneys)
SELLER	Asset Disposition (medical practice)	\$7.5	May 2021	Holland & Knight LLP (attorneys)
BORROWER	Mezzanine Debt	\$6.0	May 2021	Source Capital LLC; Waller (attorneys)
BORROWER	Accounts Receivable Financing	\$8.0	May 2021	Sterling National Bank
PURCHASER	Asset Acquisition	\$3.3	April 2021	Liles Parker, PLLC (attorneys)
SELLER	Asset Disposition	\$19	December 2020	Skadden, Arps, Slate, Meagher & Flom LLP (attorneys)

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BORROWER	Credit Facility	\$17.5	August 2020	Comerica Bank; Bodman PLC (attorneys)
SELLER	Asset Disposition (medical practice)	\$.60	February 2019	Winstead PC (attorneys)
BORROWER	Credit Facility	\$65	December 2018	JPMorgan Chase Bank, N.A.; Chapman and Cutler L.L.P. (attorneys)
SELLER	Stock Sale	\$21	December 2018	Barnes & Thornburg LLP (attorneys)
SELLER	Asset Sale	\$36	December 2018	
BORROWER	Sale of Senior Secured Notes	\$40	October 2017	Morgan Stanley Credit Partners II L.P. (Lender); Bailey Southwell & Co. (financial advisor); Proskauer Rose LLP (attorneys)
SELLER	Asset Disposition	\$22.5	January 2017	Quarles & Brady LLP (attorneys)
SELLERS	Stock Sale	\$35	September 2016	MHT MidSpan, LP (financial advisor); Hogan Lovells US LLP (attorneys)
SELLERS	Sale of Membership Interests	\$35.2	April 2016	Logan Growth Advisors (financial advisor); Goodwin Procter LLP (attorneys)
PURCHASER	Purchase of Equity Interests	\$9.98	March 2016	Fox Rothschild LLP (attorneys)
PURCHASER	Purchase of Equity Interests	\$8.98	November 2015	Kreager Mitchell, PLLC (attorneys)
TARGET COMPANY	Merger Transaction	\$370	August 2015	William Blair & Company, L.L.C. (financial advisor); Milbank, Tweed, Hadley & McCloy LLP (attorneys); Kirkland & Ellis, LLP (attorneys)
PURCHASER	Asset Acquisition	\$2.98	June 2015	Baker, Donelson, Bearman, Caldwell & Berkowitz, PC (attorneys)
SELLER	Asset Disposition	\$6.7	June 2015	Quarles & Brady LLP (attorneys)
SELLER	Sale of Membership Interests	\$1.80	March 2015	Schiff Hardin LLP (attorneys)
SELLERS	Asset Dispositions	\$22.95	January 2015	Ropes & Gray LLP (attorneys)
SELLERS	Sale of Membership Interests	\$8.83	August 2014	Waller Lansden Dortch & Davis, LLP (attorneys)
SELLERS	Sale of Membership Interests	\$4.98	June 2014	Nossaman LLP (attorneys)

REPRESENTED	TYPE OF TRANSACTION/ FINANCING	TRANSACTION OR FINANCING AMOUNT (IN MILLIONS)	CLOSING DATE	FINANCIAL PARTIES/ATTORNEYS
SELLERS	Sale of Membership Interest	\$3.59	June 2014	Nossaman LLP (attorneys)
SELLERS	Sale of Membership Interest	\$11.80	May 2014	Waller Lansden Dortch & Davis, LLP (attorneys)
PURCHASER	Stock Purchase	\$2.7	January 2014	Carman Lehnof Israelson LLP (attorneys)
SELLER	Asset Disposition	\$3.75	December 2013	Mazzeo Song & Bradham LLP (attorneys)
PURCHASER	Asset Acquisition	\$2.17	October 2013	
PURCHASER	Stock Purchase	\$2.1	July 2013	Clifford & Brown, P.C. (attorneys)
SELLERS	Stock Sale	\$24.63	July 2013	Quarles & Brady LLP (attorneys)
PURCHASER	Asset Acquisition	C\$3.25	July 2013	Torkin Manes LLP, Devry Smith Frank LLP (attorneys)
SELLER	Asset Disposition	\$5.5	April 2013	De Bellas & Co. (financial advisor); Dorsey & Whitney, LLP (attorneys)
PURCHASER	Asset Acquisition	\$.74	January 2013	
SELLERS	Stock Sale	\$25	December 2012	MHT Securities, L.P. (financial advisor); Kane Russell Coleman & Logan P.C. (attorneys)
SELLERS	Stock Sale	\$5	December 2012	DeBellas & Co. (financial advisor); Miller & Martin PLLC (attorneys)
PURCHASER	Merger Transaction	\$4.15	December 2012	Minami Tamaki LLP (attorneys)
PURCHASER	Asset Acquisition	\$.95	October 2012	Breazeale, Sasche & Wilson, L.L.P. (attorneys)
PURCHASER	Securities Acquisition	\$8.87	June 2012	Duane Morris LLP (attorneys)
SELLERS	Sale of Membership Interests	\$.96	December 2011	Greenberg Traurig LLP (attorneys)

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SELLERS (Management Team)	Merger Transaction	\$119	November 2011	MHT Securities, L.P. (financial advisor) Kirkland & Ellis, LLP (attorneys)
SELLER	Asset Disposition	\$.50	October 2011	
PURCHASER	Stock Purchase	\$1.9	March 2011	
SELLERS	Sale of Membership Interests	\$3.8	December 2010	Nossaman LLP Hunton & Williams (attorneys)
SELLERS	Sale of Membership Interests	\$8.9	November 2010	Nossaman LLP Hunton & Williams (attorneys)
ISSUER	Sale of Limited Partnership Interests	\$1.5	September 2010	
SELLERS	Stock Sale	\$15	March 2010	Foley & Lardner, LLP (attorneys)
PURCHASER	Asset Acquisition	\$1.50	December 2009	Greenberg Traurig, LLP (attorneys)
SELLERS	Stock Sale	\$.30	October 2009	
SELLER	Asset Disposition	\$1.90	July 2009	K&L Gates LLP (attorneys)
ISSUER	Sale of Membership Interests	\$12	June 2009	Hall Render (attorneys)
PURCHASER	Asset Acquisition	\$6.78	February 2009	Cox Smith Matthews Incorporated (attorneys)
BORROWER	Equipment and Revolving Credit Loans	\$17	October 2008	Siemens Financial Services, Inc.; Choate, Hall & Stewart LLP (attorneys)
ISSUER	Sale of Common Stock	\$3	July 2008	Blank Rome LLP (attorneys)
ISSUER	Sale of Limited Partnership Interests	\$11	May 2008	
SELLER	Asset Sale	\$3.50	December 2007	DeBellas & Co. (financial advisor)
SELLERS	Merger Transaction	\$52.30	November 2007	Kirkland & Ellis, LLP (attorneys)

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SELLERS	Securities Sale	\$10	October 2007	Nossaman, Guthner, Knox & Elliott, LLP (attorneys); Fulbright & Jaworski, LLP (attorneys)
ISSUER	Sale of Limited Partnership Interests	\$5.20	February 2007	
SELLER	Stock Sale	\$25.30	September 2006	Harwell Howard Hyne Gabbert & Manner, P.C. (attorneys)
SELLERS	Stock Sale	\$41	August 2005	Hatch & Parent (attorneys); Fell, Marking, Abkin, Montgomery, Granet, Raney, LLP (attorneys)
LENDER	Convertible Term Note	\$10	June 2005	
PURCHASER	Asset Acquisition	\$5.20	May 2005	St. John & Wayne, LLC (attorneys)
LENDER/ INVESTOR	Term Loan, Common Stock Investment	\$1	April 2005	Kirk & Cheney (attorneys)
LENDER	Term Loan	\$0.30	April 2005	
ISSUER	Limited Partnership Interests	\$0.78	November 2004	
PURCHASER	Asset Acquisition	\$0.20	November 2004	
PURCHASER	Asset Acquisition	\$1.40	October 2004	Bell Nunnally & Martin, LLP (attorneys)
ISSUER	Common Stock, Warrants	\$0.40	July 2004	Bracket & Ellis (attorneys)
ISSUER	Limited Partnership Interests	\$0.75	June 2004	
ISSUER	Common Stock	\$1.10	November 2003	
PURCHASER	Asset Acquisition	\$6.70	August 2003	
SELLER	Stock Sale	\$1.80	December 2002	Hunton & Williams (attorneys)
ISSUER	Limited Partnership Interests	\$2	August 2002	
PURCHASER	Stock Acquisition	\$1.10	May 2002	

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SELLER	Asset Dispositions (40 separate transactions)	\$30	November 2001- January 2002	Piper Marbury Rudnick & Wolfe LLP (attorneys); Saul Ewing LLP (attorneys)
ISSUER	Limited Partnership Interests	\$.20	September 2001	
ISSUER	Common Stock	\$3.50	August 2000	McDermott, Will & Emery (attorneys)
SELLER	Stock Sale	\$23.03	July 2000	Argue Pearson Harbison & Myers, LLP (attorneys)
SELLER	Asset Disposition	\$.30	May 2000	
PURCHASER	Asset Acquisition	\$13	March 2000	
ISSUER	Common Stock	\$.50	March 2000	
PURCHASER	Asset Acquisition	\$2.20	March 2000	Graves, Dougherty, Hearon & Moody (attorneys)
BORROWER	Term Loan	\$2.20	March 2000	Wells Fargo Bank (Texas), N.A.; Shannon, Gracey, Ratliff & Miller, L.L.P. (attorneys)
BORROWER	Term Loan	\$2.20	March 2000	Development Corporation of Abilene, Inc.
PURCHASER	Asset Acquisition	\$2	November 1999	Baxter, Baker, Sidle & Conn, P.A. (attorneys)
ISSUER	Limited Partnership Interests	\$.30	October 1999	
ISSUER	Common Stock	\$4	September 1999	
SELLER	Asset Disposition	\$.70	August 1999	
ISSUER	Common Stock	\$28	June 1999	
SELLERS	Asset Disposition	\$5.85	March 1999	Calfee, Halter & Griswold LLP (attorneys)
BORROWER	Term Loan	\$.35	February 1999	
BORROWER/ SELLER	Derivative Financing	\$12.60	January 1999	Banque AIG Sullivan & Cromwell (attorneys)
PURCHASER	Asset Acquisition	\$13.50	December 1998	Holloway, Dobson, Hudson, Bachman, et al.(attorneys)

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PURCHASER	Asset Acquisition	\$1.65	November 1998	Brady & Jensen (attorneys)
SELLER	Asset Disposition	\$1.50	October 1998	
BORROWER	Senior Term Debt	\$1	October 1998	Bank of the West
PURCHASER	Stock Acquisition	\$1.20	October 1998	Locke Purnell Rain Harrell (attorneys)
SELLER	Stock Sale	\$2	August 1998	Morgan, Lewis & Bockius LLP (attorneys)
SELLER	Asset Sale	\$.50	April 1998	
SELLERS	Stock Sale	\$5.50	July 1997	
ISSUER	Common Stock	\$9.25	April 1997	Whale Securities Co., L.P. Tenzer Greenblatt L.L.P. (attorneys)
PURCHASERS	Stock Acquisition	\$2.25	January 1997	Edge & Ellison (attorneys)
LENDER	Senior Debt Facility	\$8.25	January 1997	The Bank of Scotland plc Dickson Minto W.S. (attorneys)
PURCHASERS	Limited Partnership Interests	\$2.50	December 1996	Jenkins and Gilchrist, P.C. (attorneys)
SELLER/ SERVICER	Healthcare Receivables Sale	\$10	October 1996	Daiwa Securities America Inc.; Kaye, Scholer, Fierman, Hays & Handler, LLP (attorneys)
ISSUER	Common Stock	\$3.50	September 1996	
ISSUER	Common Stock	\$12	June 1996	Whale Securities Co., L.P. Tenzer Greenblatt L.L.P. (attorneys)
SELLER	Asset Disposition	\$3.30	April 1995	Edge & Ellison (attorneys) Dickson Minto W.S. (attorneys)
SELLERS	Sale of Limited Partnership Interests	\$12.60	February 1995	
BORROWER	Term Loan	\$.50	February 1995	South Carolina Jobs-Economic Development Authority
PURCHASER	Asset Acquisition	\$.65	January 1995	
INVESTORS	Equity Investment	\$1	October 1994	Dickson Minto W.S. (attorneys)

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BORROWER	Senior Term Debt and Revolving Loans	\$2.60	October 1994	Finkel, Goldberg, Sheftman & Altman, P.C. (attorneys)
ISSUER	Subordinated Debt	\$1.20	October 1994	Dickson Minto W.S. (attorneys)
BORROWER	Municipal Debt Financing	\$.60	October 1994	
LENDER	Senior Debt Revolving Loan	\$1	July 1994	Smith, Gambrell & Russell (attorneys)
MANAGEMENT TEAM	Equity Investment	\$4.50	July 1994	Hughes & Luce (attorneys)
MANAGEMENT TEAM	Senior Debt Term and Term Revolving Loan	\$4.25	July 1994	Honigman Miller Schwartz and Cohn (attorneys)
MANAGEMENT TEAM	Equipment Financing	\$5.80	July 1994	
SELLER	Asset Disposition	\$2.50	June 1994	
SELLER	Asset Disposition	\$2	June 1994	
TARGET COMPANIES	Stock Sale	\$105	May 1994	Cahill, Gordon & Reindell (attorneys); Haynes and Boone, L.L.P. (attorneys)
SELLER	Asset Disposition	\$1.70	December 1993	Heiskell, Donelson, Bearman, Adams, Williams & Caldwell (attorneys)
PURCHASER	Asset Acquisition	\$.60	October 1993	
PURCHASER	Stock Acquisition	\$12.25	June 1993	Goodwin Procter & Hoar (attorneys); Rutan & Tucker (attorneys); Groh, Carroll & Stern (attorneys)
PURCHASER	Stock Acquisition	\$2	May 1993	Edge & Ellison (attorneys); Ungerman Hill, P.C. (attorneys)
PURCHASER	Asset Acquisition	\$.20	May 1993	
SELLER	Asset Disposition	\$1.90	March 1993	
BORROWER	Senior Debt Refinancing	\$2.50	December 1992	New York State Development Corporation; Sidley & Austin (attorneys)

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PURCHASER	Real Estate Acquisition	\$1.60	October 1992	
SELLER	Asset Disposition	\$.80	September 1992	Calhoun Gump Spillman & Stacy (attorneys)
BORROWER	Senior Debt Term and Revolving Loans	\$125	March 1992	Citicorp, N.A. Sidley & Austin (attorneys)
ISSUER	Bond Refinancing	\$2.60	December 1991	Phelps Dunbar (attorneys)
PURCHASER	Asset/Stock Acquisition	\$25	July 1991	Dickson Minto W.S. (attorneys); Edge & Ellison Calow Easton (attorneys); Buchanan Ingersoll (attorneys)
SELLER	Asset Disposition	\$80	June 1991	Gibson, Dunn & Crutcher (attorneys)
BORROWER	Senior Debt Term Loan	\$1.30	April 1991	
PURCHASER	Asset Acquisition	\$1.10	April 1991	
BORROWER	Senior Debt Term Loan	\$.30	January 1991	
PURCHASER	Asset Acquisition	\$.30	January 1991	
PURCHASER	Asset Acquisition	\$.20	June 1990	Tuggle, Duggins, Meschan & Elrod (attorneys)
PURCHASER	Stock Acquisition	\$.50	June 1990	Dickson Minto W.S. (attorneys); Armstrong, Teasdale, Schlafly, Davis & Dicus (attorneys)
ISSUER	Common Stock	\$1	April 1990	
ISSUER	Subordinated Notes	\$1.50	April 1990	
BORROWER	Senior Debt Revolving Loan	\$12	April 1990	Foothill Capital Corporation; Buchhalter, Nemer, Fields & Younger (attorneys)
PURCHASER	Asset Acquisition	\$9.50	April 1990	Locke Purnell Rain Harrell (attorneys)
PURCHASER	Asset Acquisition	\$6.30	January 1990	
ISSUER	Common and Preferred Stock	\$8.50	January 1990	Banque Paribas Wilson, Sonsini, Goodrich & Rosati (attorneys)

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ISSUER	Subordinated Debentures	\$10	January 1990	Saudi International Bank Coudert Brothers (attorneys)
BORROWER	Senior Debt Term and Revolving Loans	\$21	January 1990	Sanwa Business Credit Corp.; Winston & Strawn (attorneys); Goldman, Sachs & Co. Sullivan & Cromwell (attorneys)
PURCHASER	Stock Acquisition	\$35	January 1990	Monroe & Lemann (attorneys)
ISSUER	Industrial Revenue Bond Offering	\$1.90	July 1989	Cabaniss, Johnston, Gardner, Dumas & O'Neal (attorneys)
PURCHASER	Stock Acquisition	\$.70	April 1989	
SELLER	Asset Disposition	\$1	March 1989	
SELLER	Asset Disposition	\$1	February 1989	
PURCHASER	Asset Acquisition	\$12	December 1988	Sidley & Austin (attorneys)
ISSUER	Senior Subordinated Debentures	\$225	November 1988	The First Boston Corporation; Cravath, Swaine & Moore (attorneys)
BORROWER	Senior Debt Term and Revolving Loans	\$190	November 1988	Citicorp, N.A.; Sidley & Austin (attorneys)
PURCHASER	Asset/Stock Acquisition	\$259	November 1988	Lazard Freres & Co.; Davis Polk & Wardwell (attorneys)
SELLER	Asset Disposition	\$25	July 1988	Thompson & Knight (attorneys)
PURCHASER	Asset Acquisition	\$.70	September 1987	
PURCHASER	Asset Acquisition	\$3.40	July 1987	
BORROWER	Real Estate Loan	\$7.10	December 1986	Hughes & Luce (attorneys)
BORROWER	Senior Debt Term Loan	\$2	December 1986	Hughes & Luce (attorneys)
BORROWER	Senior Debt Revolving Line of Credit	\$6.20	December 1986	Hughes & Luce (attorneys)
PURCHASER	Stock Acquisition	\$10.90	December 1986	Berman, Fichtner and Mitchell (attorneys)

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BORROWER	Term Loan	\$.30	September 1986	Winstead, McGuire, Sechrest & Minick, P.C. (attorneys)
PURCHASER	Stock Acquisition	\$2.40	July 1986	
SELLERS	Stock Sale	\$16.10	August 1985	Adler Pollock & Sheehan Incorporated (attorneys)

NUMBER OF TRANSACTIONS: **163**

TOTAL TRANSACTION AMOUNT: **\$2.5 Billion**

NUMBER OF FINANCINGS: **61**

TOTAL FINANCING AMOUNT: **\$1.14 Billion**

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